

**Sayı** : 38591462-010.07.03-2025-476

19.02.2025

Konu : Ukrayna'da Planlanan Projeler Hk.

Sirküler No: 131

Sayın Üyemiz,

Türkiye Odalar ve Borsalar Birliği'nden (TOBB) alınan 19.02.2025 tarih ve E-34221550-720-1895 sayılı yazıda;

Ticaret Bakanlığı'nın 14.02.2025 tarihli yazısına atfen, Kiev Büyükelçimiz ile Ukrayna'nın Yeniden İmarından Sorumlu Başbakan Yardımcılığı ve Topluluklar ve Bölgeler Kalkınma Bakanlığına bağlı olarak faaliyet gösteren Altyapı Geliştirme ve Yenileme Devlet Ajansı Başkanı arasında Ukrayna'da firmalarımızın yürütmekte olduğu projeler ve ileriye dönük potansiyel işbirliği konularının görüşüldüğü belirtilerek, görüşmede firmalarımız açısından ön plana çıkan konuların aşağıda belirtildiği gibi olduğu ifade edilmektedir.

1. Ukrayna'nın yeniden inşası sürecine ilişkin planlamalar sürmekte olup 2025 yılında hayata geçirilecek aciliyet arz eden bazı projeler için Nisan- Mayıs aylarında ihaleye çıkılması beklenmektedir.

2. Altyapı Geliştirme ve Yenileme Devlet Ajansı için en öncelikli hedef karayollarında mevcut gümrük kapılarının yenilenmesi, yenilerinin inşası ve ücretli otoyollara yönelik ülke genelinde geçerli olacak bir sistem kurulmasıdır. Bu kapsamda 2025 yılı içinde ihaleye çıkılması öngörülmektedir.

3. 2025 yılında gerçekleştirilmesi planlanan diğer önemli projelere ilişkin bilgiler Ek'te sunulan broşürde yer almaktadır.

Bilgilerinize arz/rica ederim.

Saygılarımla,

*e-imza*İsmet SALİHOĞLU
Genel Sekreter**Ek:TOBB'dan Alınan 19.02.2025 Tarihli Yazı ve Eki (14 sayfa)**

Dağıtım:

- Tüm Üyeler (Odamız web sitesi ve e-posta ile)
- Türk Armatörler Birliği
- S.S. Armatörler Taşıma ve İşletme Kooperatifi
- GİSBİR (Türkiye Gemi İnşa Sanayicileri Birliği)

Bu belge, 5070 sayılı Elektronik İmza Kanuna göre Güvenli Elektronik İmza ile imzalanmıştır.

Evrakı Doğrulamak İçin :
<https://ebys.denizticaretodasi.org.tr/enVision/Dogrula/BSL00AAJ0>
Bilgi için: Nilüfer ÖRNEK **Telefon:** 0212 252 01 30/456
E-Posta: nilufer.ornek@denizticaretodasi.org.tr
 Meclis-i Mebusan Caddesi No:22 34427 Fındıklı-Beyoğlu-İSTANBUL/TÜRKİYE
Tel : +90 (212) 252 01 30 (Pbx) **Faks:** +90 (212) 293 79 35 **KEP:** imeakdto@hs01.kep.tr
Web: www.denizticaretodasi.org.tr **E-mail:** iletisim@denizticaretodasi.org.tr





Derneği)

- VDAD (Vapur Donatanları ve Acenteleri Derneği)
- TÜRKLİM (Türkiye Liman İşletmecileri Derneği)
- KOSDER (Koster Armatörleri ve İşletmecileri Derneği)

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TÜRKİYE ODALAR VE BORSALAR BİRLİĞİ



Dumlupınar Bulvarı No:252 (Eskişehir Yolu 9. Km.) 06530 /ANKARA

www.tobb.org.tr - tobb@hs01.kep.tr

Sayı : E-34221550-720-1895

Tarih: 19.02.2025

Konu : Ukrayna'da Planlanan Projeler hk.

TÜM ODA VE BORSALARA (Genel Sekreterlik)

İlgi : Ticaret Bakanlığı'nın 14.02.2025 tarih ve 106207940 sayılı yazısı.

İlgi yazıda, Kiev Büyükelçimiz ile Ukrayna'nın Yeniden İmarından Sorumlu Başbakan Yardımcılığı ve Topluluklar ve Bölgeler Kalkınma Bakanlığına bağlı olarak faaliyet gösteren Altyapı Geliştirme ve Yenileme Devlet Ajansı Başkanı arasında Ukrayna'da firmalarımızın yürütmekte olduğu projeler ve ileriye dönük potansiyel işbirliği konularının görüşüldüğü belirtilerek, görüşmede firmalarımız açısından ön plana çıkan aşağıdaki konular Birliğimize bildirilmiştir.

1. Ukrayna'nın yeniden inşası sürecine ilişkin planlamalar sürmekte olup 2025 yılında hayata geçirilecek aciliyet arz eden bazı projeler için Nisan - Mayıs aylarında ihaleye çıkılması beklenmektedir.
2. Altyapı Geliştirme ve Yenileme Devlet Ajansı için en öncelikli hedef karayollarında mevcut gümrük kapılarının yenilenmesi ve yenilerinin inşası ile ücretli otoyollara yönelik ülke genelinde geçerli olacak bir sistem kurulmasıdır. 2025 yılı içinde ihaleye çıkılması öngörülmektedir.
3. 2025 yılında gerçekleştirilmesi planlanan diğer önemli projelere ilişkin bilgiler ekteki broşürde yer almaktadır.

Bilgilerini ve konunun üyelerinize duyurulmasını rica ederim.

Saygılarımla,

e-imza

Mustafa BAYBURTLU

Genel Sekreter Yardımcısı

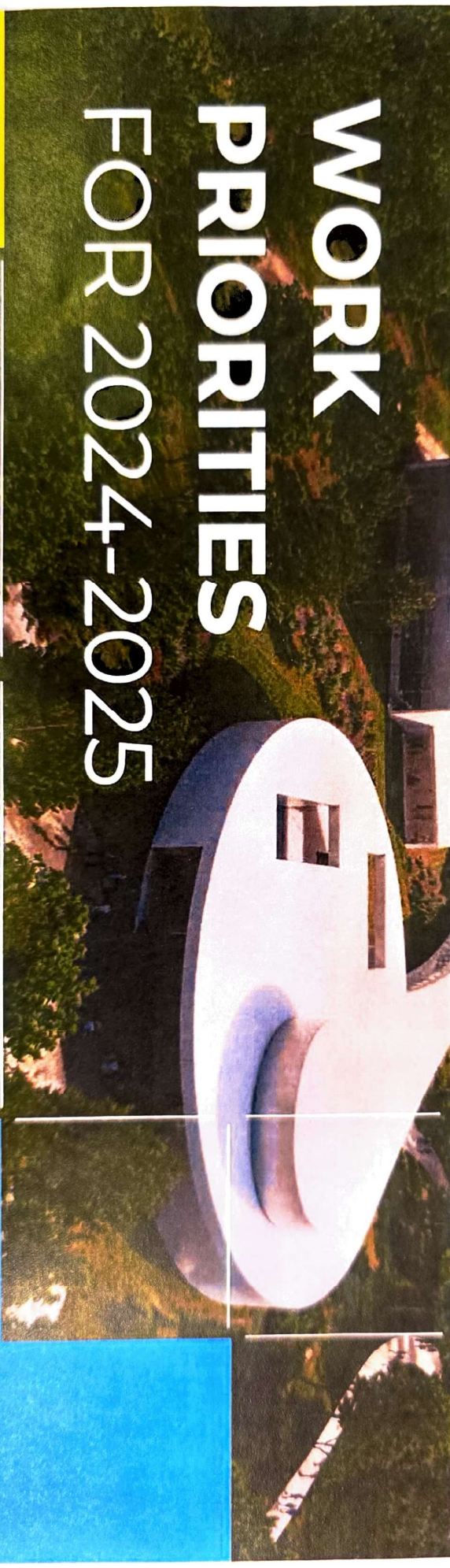
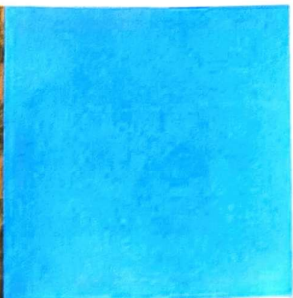
EK: Önemli Projeler (13 sayfa)



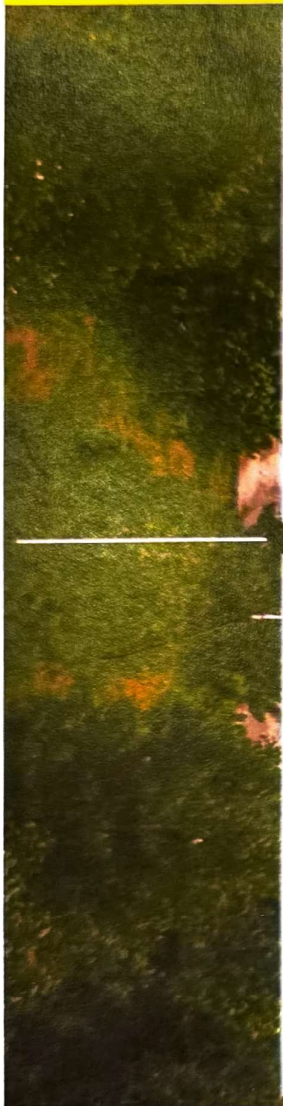
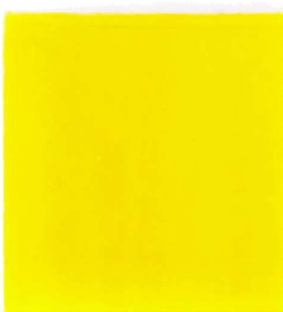
Evrakı Doğrulamak İçin : <https://belgedogrula.tobb.org.tr/belgedogrulama.aspx?eD=BSELN56E2K>

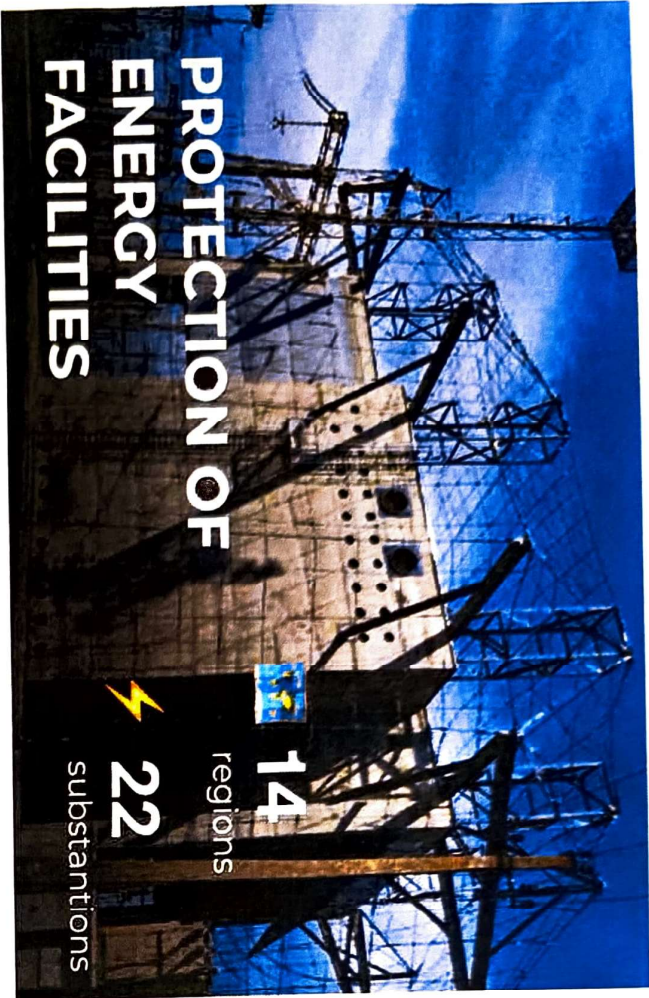
Tel : +90 (312) 218 20 00 (PBX) - Faks : +90 (312) 219 40 90 -91 -92... - E-Posta : info@tobb.org.tr

Bilgi İçin: Kaan GAFFAROĞLU - Tel : 03122182220 - E-Posta : kaan.gaffaroglu@tobb.org.tr



WORK PRIORITIES FOR 2024-2025





II LEVEL | DRONES AND MISSILE DEBRIS PROTECTION

46 elements



In total, major construction works were completed on **36 elements** (31 ATs, 1 GIS and 3 switchgear) at **20 substations** in **14 regions** of the country

In total, **27 autotransformers** were installed in protective structures at **19 SSS** in **13 regions**

In total, **18 autotransformers** were connected in protective structures at **14 SSS** in **11 regions**

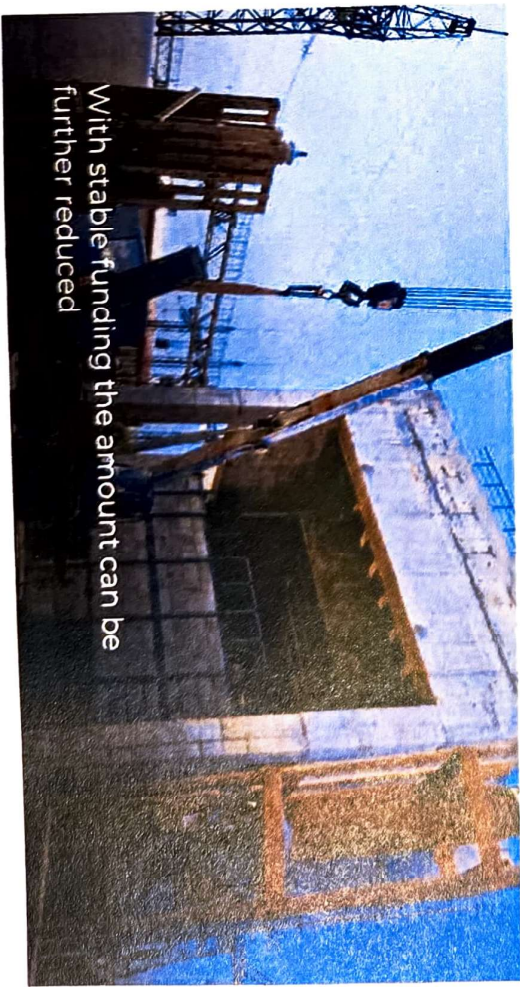
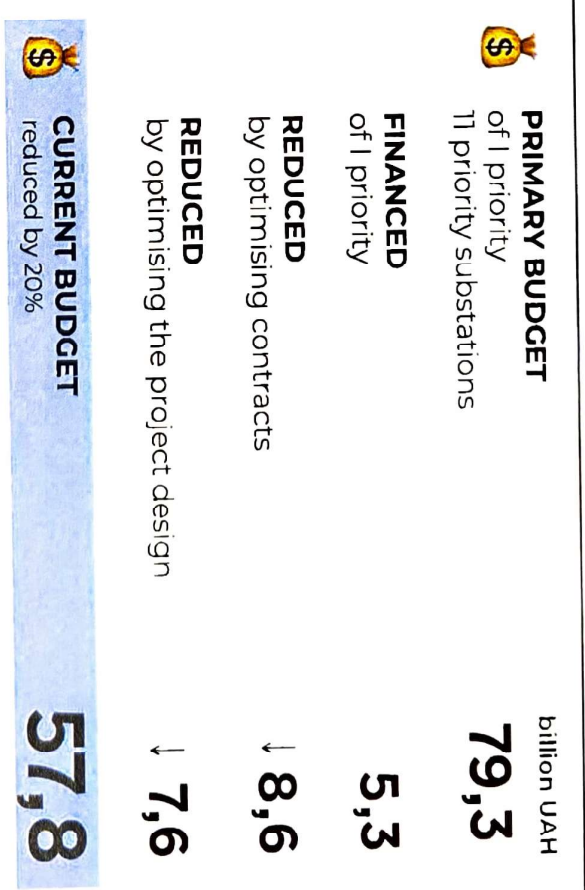
COMPLETION DATE OF 38 ELEMENTS

December 2024 (3 additional elements in the current year)

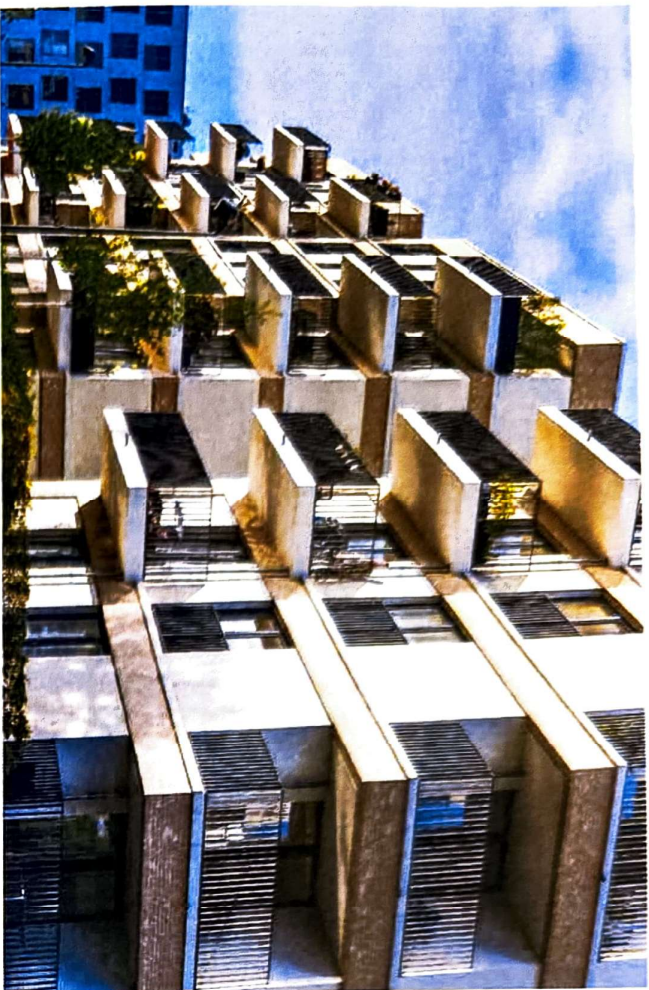
III LEVEL | MISSILE PROTECTION

As of today, the average readiness of 22 protective structures in 14 regions is **25%**.

The level of readiness of the first priority protective structures (11 PS in 10 regions) varies **from 10% to 56%**.



With stable funding the amount can be further reduced



75%

State budget + funds
from IFIs

25%

funds from local
budgets

COST per 1 m² = UAH 41 285

CONSTRUCTION OF SOCIAL HOUSING

PROJECT OBJECTIVE

Return of Ukrainians home



50 ths.

apartments



150 ths.

internally displaced
persons (IDPs)



UAH 124 bn



PROJECT GEOGRAPHY

Lviv, Poltava, Ivano-Frankivsk, Khmelnytskyi,
Uzhhorod, Ternopil, Vinnytsia, Cherkasy,
Kropyvnytskyi, Brovary, Rivne, Lutsk, Bila Tserkva,
Zhytomyr, Bucha



IMPLEMENTATION PERIOD

18 months



TARGET GROUPS

- IDPs with limited income
- Critical infrastructure workers
- Military personnel without permanent housing
- People in need of support



LEGAL ASPECTS

- The apartments are not subject to privatisation and will remain social housing for at least 20 years
- The project envisages self-sufficiency through the rental of residential and non-residential premises



COST OPTIMISATION

- Use of local building materials, energy efficiency of buildings, reuse of projects

RECOVERY AGENCY

Chief fund manager, moderation
and project development

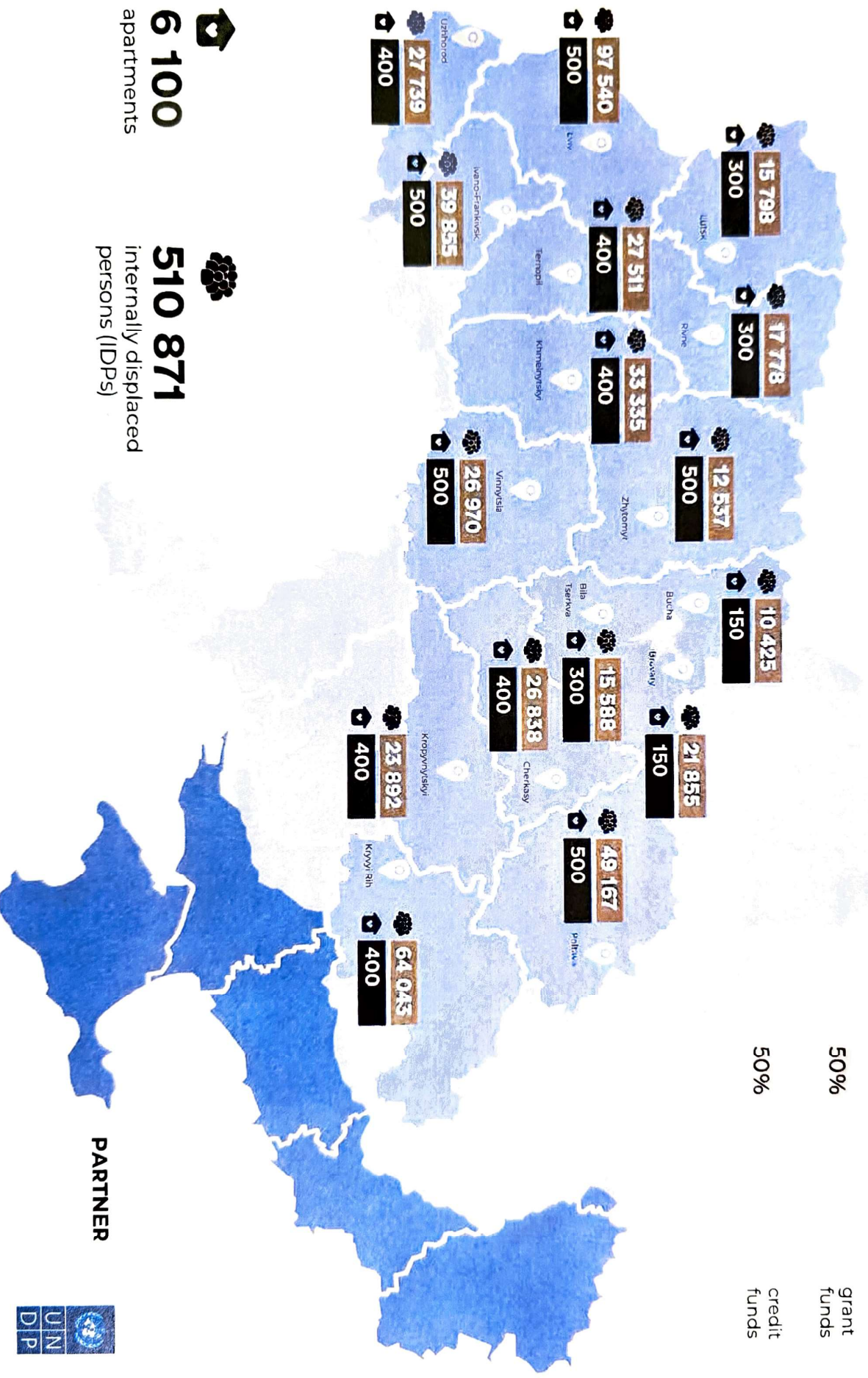
COMMUNITIES

Project implementer

CONSTRUCTION OF SOCIAL HOUSING. THE FIRST 6,200 APARTMENTS

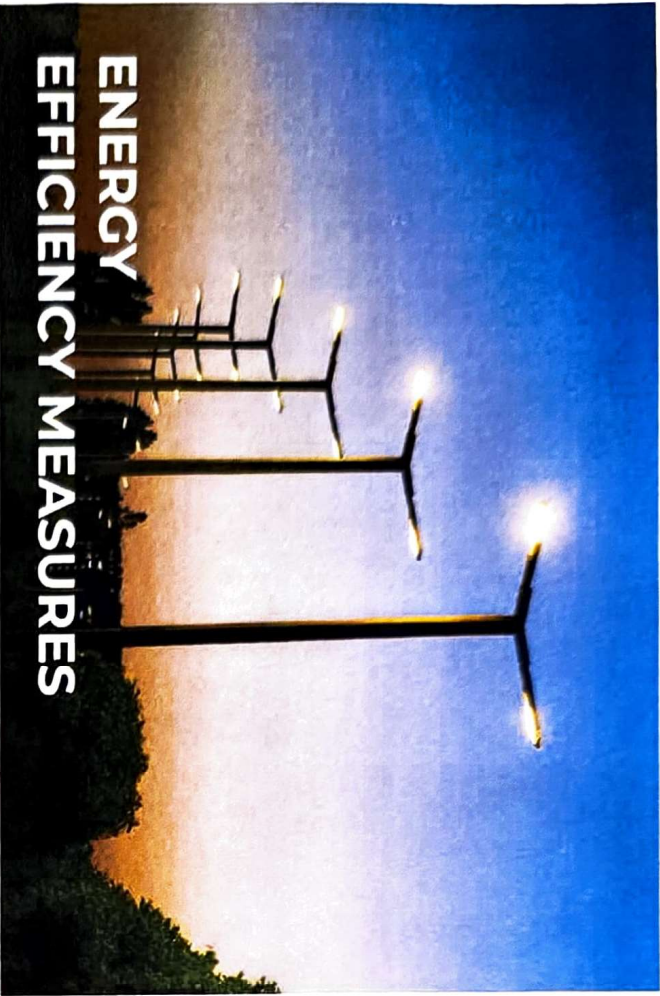
 **EUR 400 million**

grant funds 50%
credit funds 50%



PARTNER





ENERGY EFFICIENCY MEASURES

PROJECT OBJECTIVE

Replacement of outdated street lighting in communities with more modern and energy-efficient lighting



2 mln
lamps with a dimming system



PROJECT PAYBACK
4 years

PROJECT GEOGRAPHY

All of Ukraine

IMPLEMENTATION PERIOD

2025 - 2026

EQUIPMENT COST

UAH 8 billion

FUNDING MECHANISM

- Grants for frontline communities
- Co-financing from partner funds, local budgets, loans

ECONOMIC EFFECT



582.5 cWatt

Electricity savings in 1 year



262 ths. tons

CO2 emission savings per year

SECURITY



Reduced accidents on the road

POTENTIAL PARTNERS



Ukrainian producers



RECOVERY AGENCY

Technical support, moderation, training

COMMUNITIES

Project implementer



CONSTRUCTION OF SOLAR POWER PLANTS FOR CRITICAL INFRASTRUCTURE

PROJECT OBJECTIVE

Uninterrupted operation of water utilities and other critical infrastructure facilities



400 mW

Capacity



PROJECT PAYBACK

up to 4 years



PROJECT GEOGRAPHY

All of Ukraine



IMPLEMENTATION PERIOD

2025



PROJECT BUDGET

UAH 10 billion

ECONOMIC EFFECT

ENERGY INDEPENDENCE

Reducing dependence on blackouts

DECENTRALISATION

Creation of autonomous energy sources

REDUCTION OF COSTS

for electricity with increasing tariffs

SUSTAINABILITY

Increased reliability of critical infrastructure

LOWER ENERGY COSTS

REDUCTION OF CO2 EMISSIONS



RECOVERY AGENCY

Technical support, moderation, training

COMMUNITIES

Project implementer



CONSTRUCTION OF A WATER SUPPLY SYSTEM IN MYKOLAIV

PROJECT OBJECTIVE

Water supply to 500+ thousand residents of Mykolaiv

 **65.2 km**

Water supply in 2 pipelines with a diameter of 1000 mm

 **160 ths m3**

Capacity per day

PROJECT GEOGRAPHY

Mykolaiv

IMPLEMENTATION PERIOD

November 2024 - August 2025

PROJECT BUDGET

Demand in 2024

UAH 5.2 billion

UAH 8.7 billion

Demand in 2025

UAH 3.5 billion

II stage

For the complete water supply system launch, additional work is required:

→ WATER PURIFICATION

UAH 6 billion

Reconstruction of sewage treatment facilities

a60

UAH 1.8 billion

SUEZ modular treatment structures



RECONSTRUCTION OF THE OKTYABRSKY RESERVOIR

UAH 5.9 billion

Also, it is planned to build solar power plants to ensure the operation of pumping stations (2 pcs.) and water intake (1 pc)

PARTNERS



RECOVERY AGENCY

Project implementer

INTERNATIONAL PARTNERS

Consulting and independent technical supervision



**PROJECT
BUDGET**

UAH 5 billion

MAIN FACILITIES

- Departments for physical and psychological rehabilitation, social adaptation and vocational training
- Treatment and diagnostic centres
- Prosthetics departments
- Premises for cultural and educational events
- Sports complexes with swimming pools
- Recreation areas and parks

NATIONAL REHABILITATION CENTRE CONSTRUCTION

(MINISTRY OF DEFENCE OF UKRAINE)

PROJECT OBJECTIVE

Establishment of a modern medical facility for the rehabilitation of military personnel and war veterans.
Capacity - 1 thousand patients



20 ha

Total area

PROJECT GEOGRAPHY

Kyiv region,
Bucha community, village of Vorzel

IMPLEMENTATION PERIOD

2025 - 2027

RECOVERY AGENCY

Project
implementer

INTERNATIONAL PARTNERS

Consulting and independent
technical supervision





PIPELINE CONSTRUCTION FOR MINE WATER DISCHARGE FROM THE SVISTUNOV GULLY

PROJECT OBJECTIVE

- To ensure continuous water supply for Kryvyi Rih, Apostolove and Zelenodolsk community
- To eliminate the threat of accidents and flooding due to the accumulation of excess mine water



6.7 km

Pipeline length with a diameter of 1000 mm



4 pcs

Number of cameras



**PROJECT
GEOGRAPHY**

Kryvyi Rih district,
Dnipro region.



**IMPLEMENTATION
PERIOD**

January 2025



**DEMAND
IN 2024**

RESULT

700 thousand
people with quality
drinking water

ACTIONS TAKEN

A draft resolution was developed to allocate funds from the Fund for Elimination of the Consequences of Armed Aggression and to amend Resolution No. 566

UAH 250 million

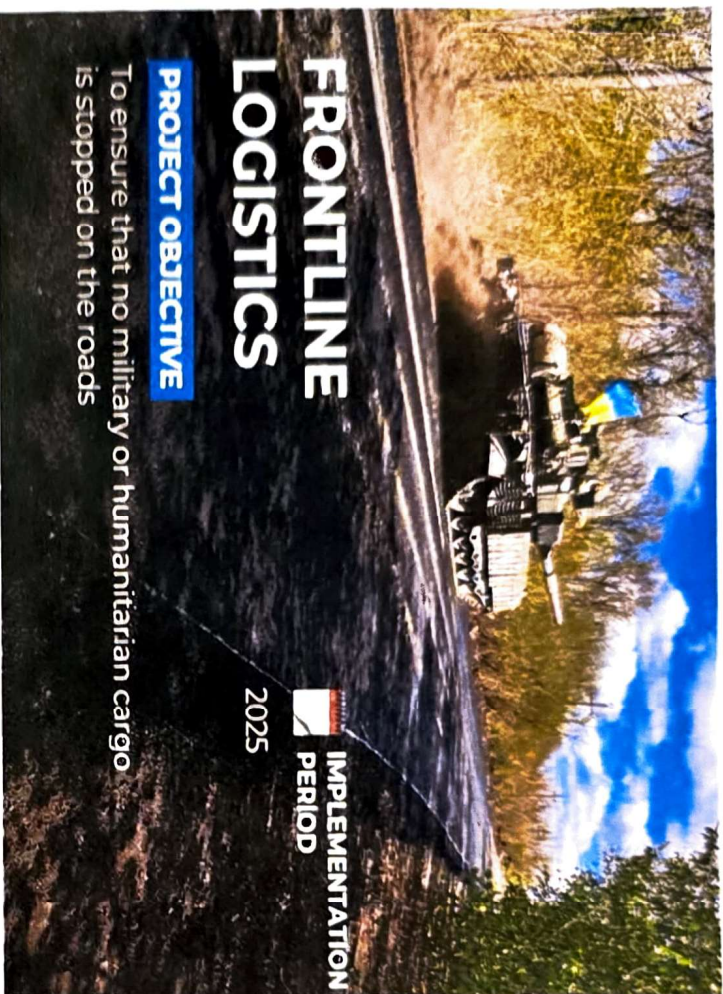


**RECOVERY
AGENCY**

Project
Implementer

INTERNATIONAL PARTNERS

Consulting and independent
technical supervision



FRONTLINE LOGISTICS

PROJECT OBJECTIVE

To ensure that no military or humanitarian cargo is stopped on the roads

 IMPLEMENTATION PERIOD

2025

REQUIRE REPAIR

ROADS OF NATIONAL IMPORTANCE

6 500 km  UAH 7.9 billion
length demand

ROADS SUPPORTING MILITARY LOGISTICS

(cargo delivery, evacuation of the wounded, logistics to the front line)
3 600 km  UAH 4.2 billion
length demand

EXPORT

PROJECT OBJECTIVE

export support

 IMPLEMENTATION PERIOD

2025

70%

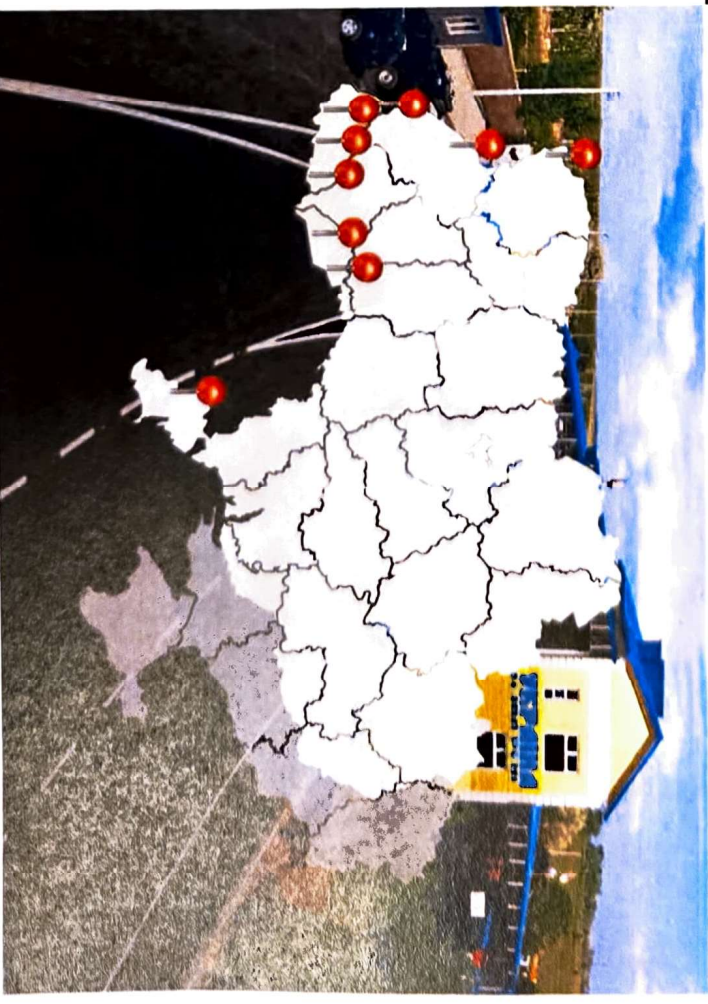
of exports after the beginning of full-scale war are delivered by automotive transport

 1

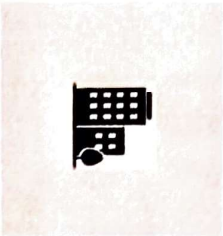
Opening of a new checkpoint (Bila Tserkva)

 8

Reconstruction and refurbishment of checkpoints



SOCIAL RECONSTRUCTION CONTINUES



574 →
facilities



82
tenders



79
agreements



Contracted
with 400 billion

3,8 billion
UAH

The Fund for Elimination of
the Consequences of
Armed Aggression

521 Accommodation

14 Social
infrastructure

27 Street and road
infrastructure

8 Administrative
infrastructure

4 Housing and
communal services

120
Borodianka

42

9

Trostyanets

4

Tsirkuny

1

392

6

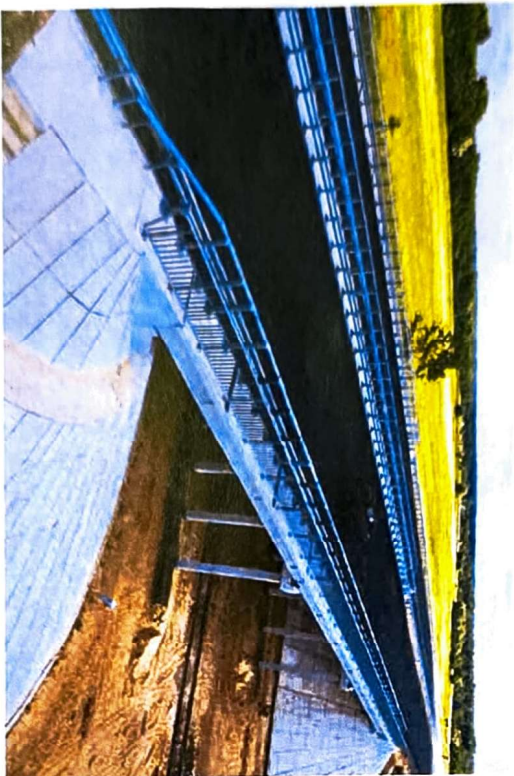
Posad
Pokrovske



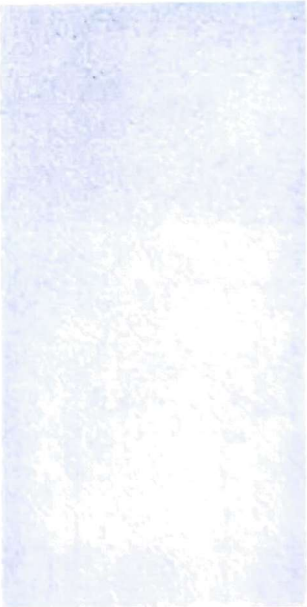
INDUSTRIAL CONSTRUCTIONS: BRIDGES, FLYOVERS, OVERPASSES

137

**DESTROYED/
DAMAGED**
on the territory
controlled by Ukraine



Partner countries that provided
industrial constructions



2024

IN PROGRESS

53

38 - renovation
15 - emergency

TRAFFIC IS OPEN

22

15 - renovation
7 - emergency

2022-2023

REPAIRED

330





TRANSFORMATION OF THE RECOVERY AGENCY AND SERVICES

PROJECT OBJECTIVE

Transforming into a transparent and effective accountable structure with a clear division of functions and control mechanisms

TRANSFORMATION OF THE AGENCY

- To establish an international advisory board of former ministers of transport, energy and national agency heads to help shape the strategic vision for major infrastructure projects
- To update the organisational structure
- To develop control mechanisms in line with the EU Pillars and international standards
- To update internal regulations and policies, and to comply with regulatory requirements
- To standardise the system of regular reporting



ESTABLISHING A CENTRAL PROCUREMENT ORGANISATION (CPO)

To establish a CPO in the structure of the Recovery Agency

To attract best experts on the market terms with engineering and procurement expertise and engage them in complex, high-cost and repetitive projects



STRENGTHENING THE PROJECT MANAGEMENT TEAM (PMT)

For effective and rapid implementation of recovery projects funded by IFIs